

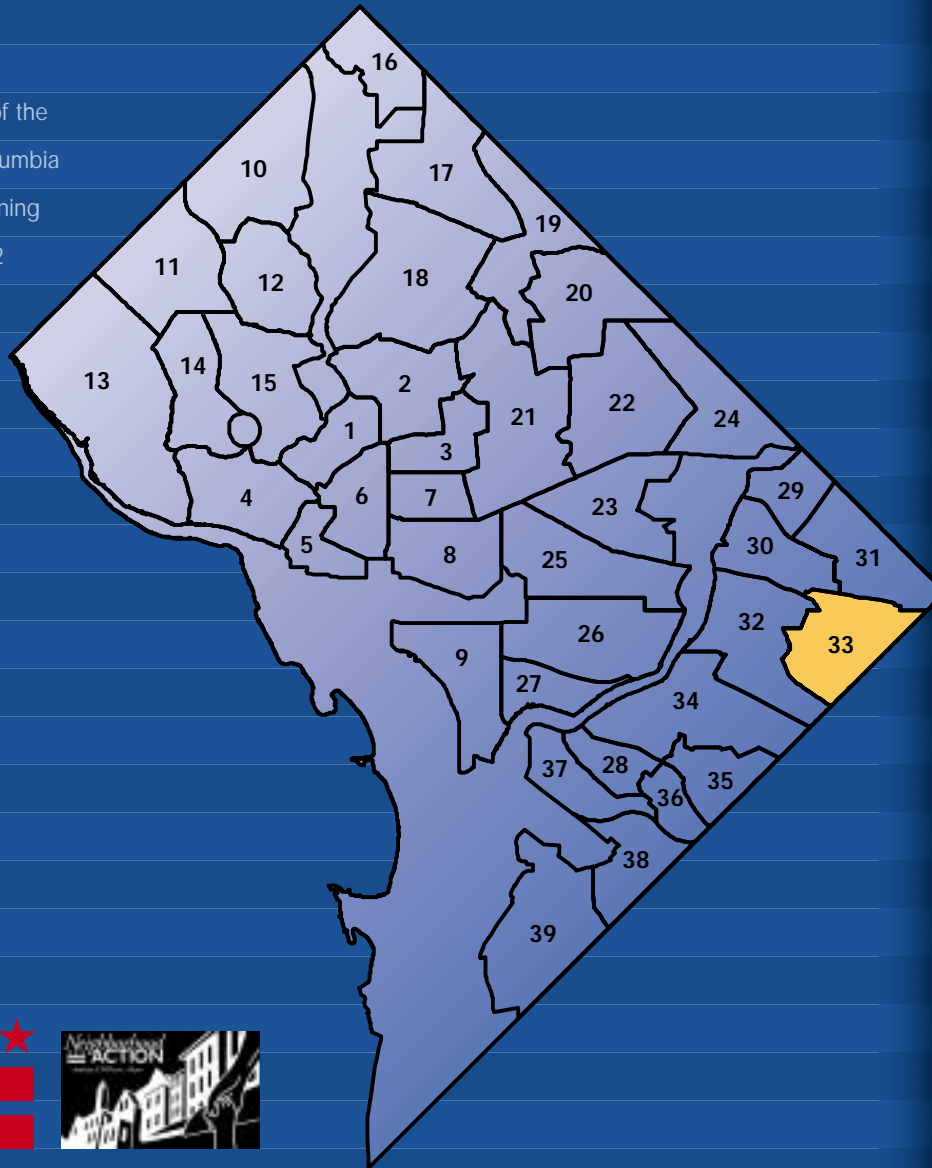
Neighborhood Cluster

33

District of Columbia Strategic Neighborhood Action Plan

Prepared by

Government of the
District of Columbia
Office of Planning
Summer 2002



GOVERNMENT OF THE DISTRICT OF COLUMBIA, ANTHONY A. WILLIAMS, MAYOR



Benning Ridge
Capitol View
Marshall Heights

Acknowledgments

*The following people and groups
deserve special recognition for the
time they dedicated to developing
this plan for Cluster 33:*

Advisory Neighborhood Commission (ANC) 7E

Benning Ridge Civic Association

Capitol View Civic Association

Eastgate/Marshall Heights Neighborhood
Alliance

Far Northeast–Southeast Council, Inc.

Marshall Heights Community Development
Organization, Inc

Residents of Benning Heights, Benning Ridge,
Capitol View, and Marshall Heights

Richard England Boys and Girls Club

St. Luke's Catholic Church

Ward 7 Neighborhood Steering Committee

Claudia Canepa, Junior Planner, Office of
Planning

Phil Heinrich, Program Manager, Office of the
Chief Technology Officer

	Letter From the Mayor	2
	Letter From the Director	3
1	Introduction	5
	Neighborhood <i>Action</i>	
	Strategic Neighborhood Action Plan	
	The Comprehensive Plan	
2	State of the Cluster	7
	A Message From Your Neighborhood Planner	
	Cluster 33 Neighborhoods	
	Physical Characteristics and Assets	
	Demographics	
	Recent Neighborhood Activity	
3	Developing Your SNAP	15
	Citizen-Driven Process	
	Cluster Priorities	
	Agency Commitment Highlights	
4	The Action Plan	19
	Understanding the Plan	
	Agency Responses to Citizen Priorities	
5	Other Neighborhood Initiatives	29
	Overview	
	Neighborhood Service Initiative	
6	What Happens Now	33
	Progress Updates to Your SNAP	
	Implementation of Citizen-Driven Actions	
	Role of Your Neighborhood Planner	
	Appendix A: Reference Materials	35
	Appendix B: Action Plan Partner Abbreviations	36

Table of Contents

Letter From the Mayor



Dear Resident,

I am very proud to present your Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signaled tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

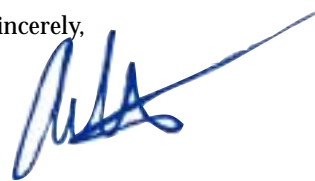
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Your Neighborhood Planner will continue to work with you to help implement and coordinate many projects, including the redevelopment of East Capitol Dwellings into a mixed-income community with a shopping center; the creation of a master plan for the Eastgate/Marshall Heights

area; the upgrades to several sidewalks, curbs, and gutters; and the paving of selected streets throughout the neighborhoods.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman
Director, Office of Planning

Letter From the Director



Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

Neighborhood Action, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the Neighborhood Service Initiative (NSI), the Neighborhood Outreach Program, and the Neighborhood Planning Initiative. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

Strategic Neighborhood Action Plan

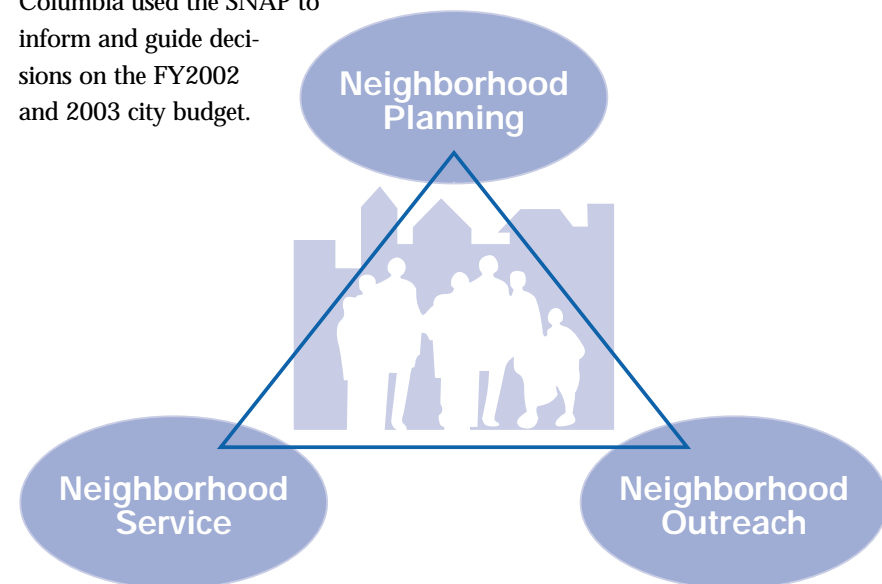
This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the Neighborhood Planning Initiative located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.

Introduction

1



Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and meetings, community stakeholders identified the priority areas of the Cluster 33 SNAP. The priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 7 plan, such as improving the quality of streets throughout the neighborhoods, improving housing in Benning Heights, and rehabilitating vacant housing in Marshall Heights. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work

with the Office of Planning as it undertakes a review of the current plan and planning process.

The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively.

Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 7 plan is one part of the goals for the Comprehensive Plan. It establishes a vision for Ward 7 over 5 years (1999–2004) and has 12 areas of planning focus, such as retaining the general housing stock, expanding the District’s tax base, and preserving and enhancing an appropriate range and density of land uses. For Benning Heights, it identifies improved housing as a specific concern.

A Message From Your Neighborhood Planner

Your Neighborhood Planner guided residents and stakeholders of Cluster 33 through the neighborhood planning process. The goal of this process was to facilitate a citizen-driven effort to identify neighborhood priorities, which would help guide District agencies, nonprofits, and others to improve the quality of life in your neighborhood. Together, we have produced the first Strategic Neighborhood Action Plan for Cluster 33. This effort has truly been a monumental achievement!

At times, the task has not been easy. Historically, residents in this Cluster felt that they have not received the level of attention and public investments they deserved. The government has responded in several ways. For example, it has committed resources to DC Public Schools (DCPS) to designate Davis Elementary School a T-9 School, thus making the school eligible to receive on-site delivery of health and human services, including after-school programs, immunizations, and mental health and crisis

counseling, as well as increased involvement from the Metropolitan Police Department (MPD). The DC Housing Authority is soliciting development partners for the Eastgate HOPE VI application. If accepted by the Federal Department of Housing and Urban Development (HUD), the Eastgate HOPE VI project would include several hundred new mixed-income housing units and improved commercial services. Although we have a long way to go, this document is proof that your government has heard you and is changing to better serve you, as well as providing a tool for you to hold us accountable.

Many of you, both long-time and new residents, have taken the initiative to create change, not waiting for government to try to fix a problem. Residents who participated in the Ward-wide survey to identify streets and alleys in need of repair and the vacant property survey provided your neighborhood a great service. Both surveys will help direct agency priorities in the years to come.

The city recognizes the tremendous commitment and dedication of those who participated in this planning process. They were active throughout the effort—reviewing and fine-tuning many elements of the draft SNAP. The city looks forward to continuing to work with you and your community to implement the actions outlined in this plan and to achieve the vision for livable, equitable, and vibrant neighborhoods throughout the District of Columbia.

To better understand what makes your Neighborhood Cluster special, please read the following sections, which describe both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

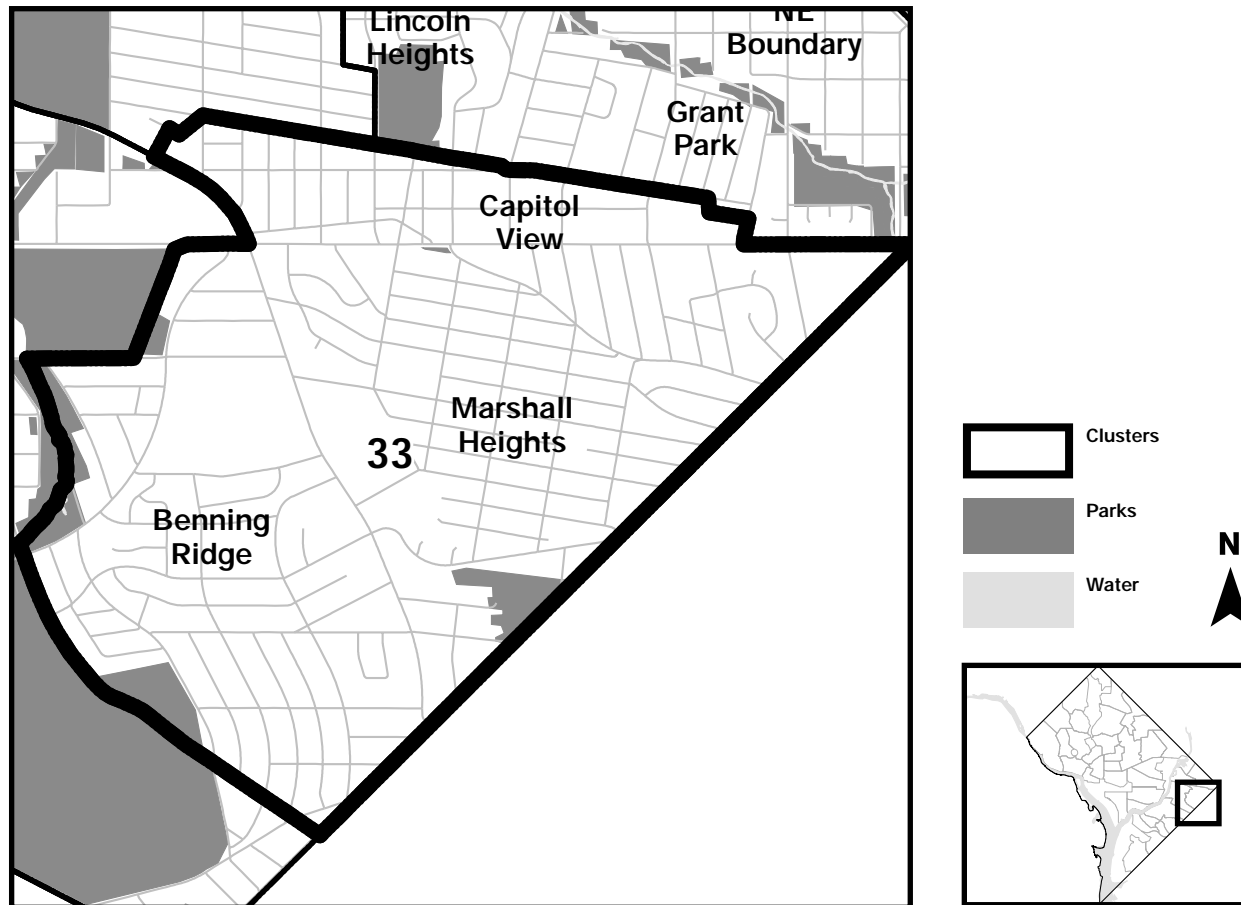
Howard Ways¹
Neighborhood Planner, Cluster 33

1. This Cluster will have a new Neighborhood Planner. For more information, contact the Office of Planning at 202-442-7600.

State of the Cluster

2

Cluster 33: Benning Ridge, Capitol View, Marshall Heights



Cluster 33 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 33. Your Neighborhood Cluster is shown on the map and includes the following neighborhoods:

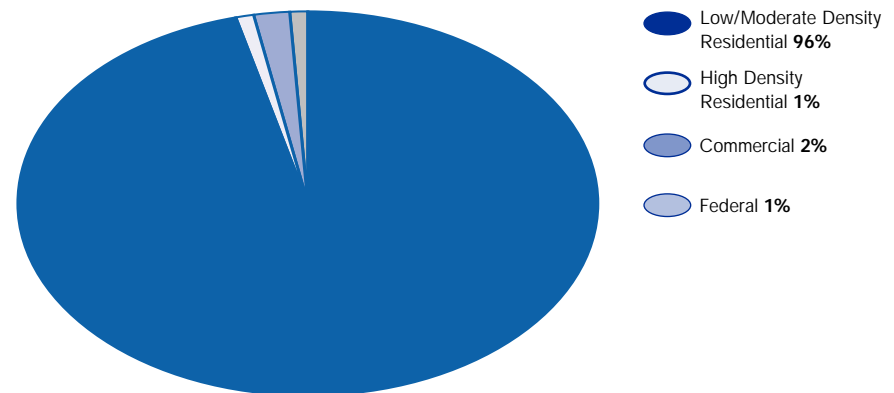
- Benning Ridge
- Capitol View
- Marshall Heights

These neighborhoods developed this SNAP with the help of your Neighborhood Planner.

Physical Characteristics and Assets

The majority of the Cluster is moderate-density residential and includes several small-scale apartment buildings mixed with single-family detached dwellings. A recent housing inventory revealed that none of the multifamily buildings exceeded 20 units. A breakout of the types and corresponding percentages of land uses for this Cluster is shown on the pie chart to the right.

Land Uses in Cluster 33



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Cleanup at Woodlawn Cemetery – *photo by Amy Cody*



Community planning charette — photo by Amy Cody



Some highlights of Cluster 33's assets and features are as follows:

- *Cluster 33 has the largest concentration of developable land (area surrounding Eastgate public housing) in Ward 7.*
- *Fort Dupont Park, part of the National Park Service's Fort Circle Park System, borders the southern tip of the Cluster.*
- *Two nearby Metro stations, Capitol Heights and Benning Road, serve the Cluster.*
- *Small-scale neighborhood retail areas are distributed throughout the Cluster.*
- *The Eastside Village Regional Cleanup and Beautification Project is held in May.*
- *The Eastside Village Public Safety March and Expo is held in September.*

Davis Elementary School



Demographics

Cluster 33 has approximately 15,000 residents, representing about 3% of the District's population. Racially, African Americans account for 98% of the population. The Cluster's median household income (\$29,782) is well below the city-wide median of \$43,001. The chart to the right provides some basic information on your neighborhood, such as age, race, ethnicity, and family income of residents for 2000. It also shows data for 1990, which allow you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 33 Databook by contacting the DC Office of Planning at 202-442-7600.

	Cluster 33: 1990	Cluster 33: 2000	City Wide: 2000
Population	18,877	14,997	572,059
Age			
Under 18 years	29%	32%	20%
Between 18 and 65 years	60%	55%	68%
Over 65 years	11%	13%	12%
Race / Ethnicity			
African American	99%	98%	60%
White	0%	1%	31%
Hispanic ¹	0%	1%	8%
Income			
Median Household Income ²	\$23,414	\$29,782 ³	\$43,001 ³
Education			
High School Graduates	61%	Data not yet available	78%
College Graduates	7%	Data not yet available	39%
Housing			
Occupied Housing Units	7,018 units	5,880 units	248,338 units
Percentage of Housing Units Owner-Occupied	32%	37%	41%

Source: U.S. Census Bureau 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

Recent Neighborhood Activity

The East Capitol Dwellings HOPE VI project is the largest housing investment ever in any one project east of the Anacostia River. The total investment will exceed over \$100 million and is a combination of Federal, District, and private resources. It also includes one of the two supermarkets planned for east of the river, a shopping center, and a senior apartment building. Future development projects should build in the successful model of mixed-income housing to retain and attract residents to this Cluster.

Nalle Elementary School and surrounding vacant housing — photo by Amy Cody

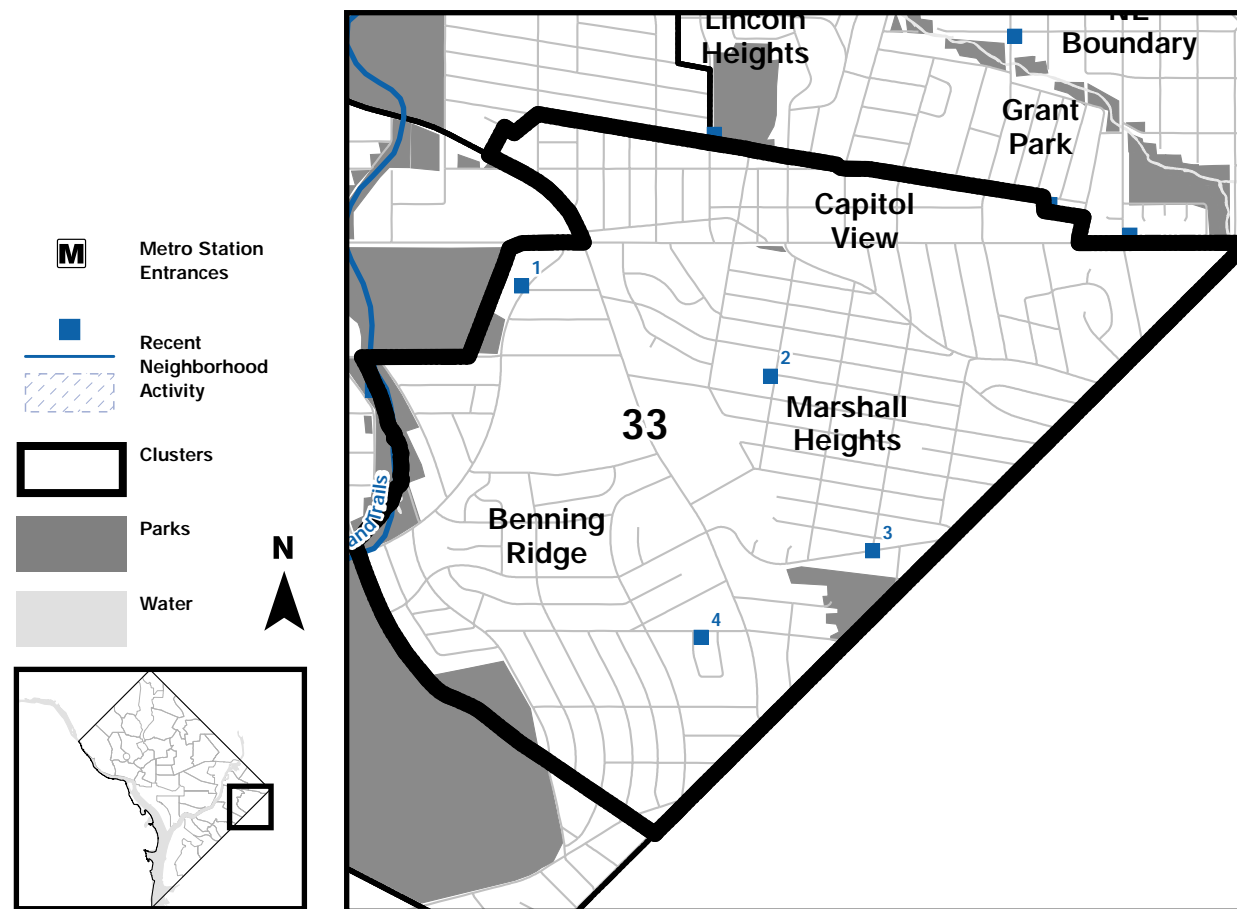


The following is a list of key Cluster 33 activities:

- *Completion of a citizen's street and alley survey, which identified streets and alleys for repaving and streets that need improved curbs, sidewalks, and gutters. The District Division of Transportation (DDOT) has received and will review the results of the survey.*
- *Proposed development of 21 new single-family detached houses by the Marshall Heights Community Development Organization, Inc., for Hilltop Terrace.*
- *Recent hiring of a master plan consultant to create a redevelopment plan for the Marshall Heights/ Eastgate area. The planning process will involve multiple District agencies and will be led by the Eastgate/Marshall Heights Neighborhood Alliance.*
- *Solicitation by the DC Housing Authority for development partners for the Eastgate HOPE VI project. If the Eastgate HOPE VI application is accepted by the Federal Department of Housing and Urban Development, the project would include several hundred new mixed-income housing units and improved commercial services.*
- *Commencement of construction of a new 152-unit senior apartment building in fall 2002 for the East Capitol Dwellings HOPE VI project. The project's master plan includes a shopping center, which will be anchored by a 50,000-square-foot supermarket and a sit-down restaurant.*
- *Planned improvements to the Benning Ridge Recreation Center and Nalle Elementary School in 2003.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your Cluster.

Recent Neighborhood Activity in Cluster 33



1. Chaplin Woods
2. Nalle Elementary School
3. Benning Ridge Recreation Center
4. JW King Senior Housing

Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked 12 essential ingredients as vital for a livable community:

1. Environment
2. Transportation
3. Youth Development
4. Communication
5. Schools
6. Urban Design
7. Infrastructure
8. Community Spirit
9. Law Enforcement
10. Neighborhood Stability
11. Location
12. Health Care

Cluster Priorities

Participants were then asked to identify three to four priority essential ingredients that would be the focus of additional action planning. For FY2002 and 2003, they agreed on the following priorities:

- Environment
- Transportation
- Youth Development

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

Developing Your SNAP

3

How We Involved You

Phase I: Start Up

- Performed preplanning work from July 2000 to January 2001, including meeting with community stakeholders, civic associations, and Advisory Neighborhood Commissions (ANCs); conducting site tours to get a baseline understanding of area issues and projects; and reviewing District's FY2001–2006 budget to identify key government investments.
- Conducted informal consultations with neighborhood leaders to develop a Ward-wide Steering Committee.
- Convened an initial meeting at the Boys and Girls Club in January 2001 with Ward-wide stakeholders.

Phase II: Visioning and Identifying Essential Ingredients

- Convened a precommunity workshop meeting at the 6th District Police Headquarters in February 2001.
- Held a community workshop with Clusters 32 and 33 in March 2001 at the River Terrace Elementary School.

Phase III: Action Planning

- Convened follow-up meetings in the summer of 2001 at the River Terrace Elementary School and the headquarters of the Marshall Heights Community Development Organization, Inc.

Phase IV: Validation

- Convened a final follow-up meeting with stakeholders throughout the Ward at St. Luke's Catholic Church in September 2001 to review final recommendations.

Community Outreach

- Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, Action Planning work sessions, and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed through direct mailings and sent to area ANCs and to Council Member Chavous's office. Meetings were announced at ANC, citizen, and civic association meetings and through e-mail.
- More than 135 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

Agency Commitment Highlights

In Cluster 33, some of the key actions that concerned citizens most received the following agency commitments:

Provide Additional Opportunities for Youth Development

- *The Department of Parks and Recreation (DPR) will conduct a thorough evaluation and assessment of all recreation facilities and programs.*
- *DCPS has designated Davis Elementary School as a T-9 School, making it eligible to receive on-site delivery of health and human services, including after-school programs, immunizations, and mental health and crisis counseling, as well as increased involvement from the MPD.*
- *DCPS budgeted \$1.5 million for improvements to Nalle Elementary School in FY2003.*

- *DPR budgeted \$400,000 for improvements to the Benning Ridge Recreation Center in FY2003.*

Upgrade Transportation Infrastructure

- *DDOT will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb, and gutter capital improvements.*
- *DDOT will survey and review all schools and Metro stations for traffic calming devices, with installation expected in FY2003.*
- *MPD's Operations Command will be conducting site surveys for the possible relocation of red-light cameras.*

Create New Economic Development Opportunities for Residents

- *The Department of Housing and Community Development (DHCD) will use the authority outlined in the Housing Act of 2002 to acquire vacant properties. It will also continue the Homestead Housing Program to acquire tax delinquent properties to create more housing opportunities.*
- *The DC Housing Administration (DCHA), the OP, and DHCD will collaborate with the Eastgate/Marshall Heights Neighborhood Alliance on a revitalization plan for the Marshall Heights area. A development consultant will be hired in FY2002 to begin the master plan.*
- *DHCD budgeted \$7 million in FY2002 to support the East Capitol development. The project will have 510 mixed-income housing units and a shopping center, which will be anchored by a new 50,000-square-foot supermarket.*

Improve and Enhance the Neighborhood

- *The Department of Public Works (DPW) has opened an additional impound lot, and new tow cranes are arriving, which will enable quicker removal of abandoned vehicles.*
- *The Office of the Clean City Coordinator (OCCC) is introducing a revamped Adopt-a-Block Program. One additional staff person will be hired to further implement the Clean City Initiative.*
- *The Department of Consumer and Regulatory Affairs (DCRA) will regularly conduct housing inspections and surveys since hiring one inspector for each Neighborhood Cluster.*
- *DPW hired additional Solid Waste Education and Enforcement Program (SWEEP) Inspectors in FY2002, bringing the number of inspectors in the Ward to three. This increased staffing will raise the level of solid waste education and enforcement and help prevent illegal dumping.*
- *DPW's Parking Services will hire 138 additional parking enforcement officers in FY2002, more than doubling the existing force. Once they are fully trained, 100 parking officers will be dedicated to residential areas. Deployment will include a nightshift to enforce registration requirements for out-of-state vehicles.*
- *DCRA will prioritize the abandoned buildings identified by the community to establish time frames for action.*
- *Fire and Emergency Medical Services (FEMS) will hire one additional inspector for Ward 7.*

Chapter 4, The Action Plan, describes in detail how District and non-District agencies are responding to the citizen priorities in FY2002, 2003, and beyond.

Understanding the Plan

The Cluster 33 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to this Cluster include the following:

- Environment
- Transportation
- Youth Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to “develop strategies to reduce drug activity” and to “improve relations between police and area residents.” Each objective then has a specific Action Plan that includes Proposed Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone. In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the

priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.

The Action Plan

4

Agency Responses to Citizen Priorities

PRIORITY 1:

Environment

Environment was overwhelmingly the top priority. Residents shared their concern over the effect of the proposed expansion of the trash transfer station on Benning Road and wanted clarity on the District's final decision concerning improvements to the system of disposing solid waste in the city. The Kingman Island restoration project, a major component of the Anacostia Waterfront Initiative, was identified as the kind of positive environmental intervention supported by residents on both sides of the Anacostia River.

OBJECTIVE 1:

Improve enforcement of environmental and health regulations.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3075	Enforce the "Clean It or Lien It" program.	All neighborhoods	DCRA	3421	DCRA will use its Building Improvement Program in conjunction with "Clean It or Lien It" when necessary.	Ongoing
			DPW	6899	DPW hired additional SWEEP Inspectors in FY2002, bringing the number of inspectors in the Ward to three. This increased staffing will raise the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
3076	Improve communication between agencies and community.	All neighborhoods	DPW	3423	DPW will continue to work with the Neighborhood Service Coordinator in coordinating efforts addressing sanitation issues.	Ongoing
			DOH	7192	The Department of Health (DOH) will continue with its education and outreach efforts and will continue to form partnerships with community organizations. The Office of Community Relations can be reached at 202-442-9195.	Ongoing
3077	Provide stronger and swifter enforcement of nuisance properties.	All neighborhoods	DCRA	3424	DCRA will conduct monthly surveys of this area.	Ongoing
			DPW	3425	DPW hired additional SWEEP Inspectors in FY2002, bringing the number of inspectors in the Ward to three. This increased staffing will raise the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 1: **Environment**OBJECTIVE 1: **Improve enforcement of environmental and health regulations.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
588	Provide stronger enforcement of regulations governing commercial businesses, especially in residential areas.	Southern Avenue SE and Central Avenue SE, East Capitol Street and Benning Road, and Benning Road SE between 46th Street SE and G Street SE	DOH	7032	DOH will continue to issue Notices of Infractions and to track and report on progress on a monthly basis.	
			DCRA	2059	DCRA will conduct a review of the Civil Infractions Act to increase civil infraction fines where appropriate.	FY2002
			DPW	2060	DPW hired additional SWEEP Inspectors in FY2002, bringing the number of inspectors in the Ward to three. This increased staffing will raise the level of solid waste education and enforcement and will help prevent illegal dumping.	FY2002
3078	Develop, publish, and implement a routine tree trimming and maintenance schedule.	All neighborhoods	DDOT	3426	DDOT will expedite regularly scheduled tree trimming program activities.	Ongoing
3079	Sponsor cleanup of the vacant lot at 62nd Street and Dix Street.	62nd Street and Dix Street	Community	3427	Success of this action will depend on community leadership and individual action. ANCs, citizens, community organizations, non-profits and others are encouraged to help implement this action.	TBD
3081	Change laws to provide stronger punishment for absentee owners that do not maintain their commercial or residential property.	All neighborhoods	OCC	3431	The Office of Corporation Counsel (OCC) will provide legal service support within clients agencies' (DPW, DCRA, etc.) time frame.	Ongoing
589	Demolish the vacant buildings around the Eastgate public housing site (list already provided to DCRA by OP) with priority to buildings adjacent to schools.	Marshall Heights	DCRA	2061	DCRA will prioritize the abandoned buildings identified by the community to establish time frames for action. Neighborhood Stabilization Officers can provide periodic updates.	FY2003

Agency Responses to Citizen Priorities

PRIORITY 1: **Environment**OBJECTIVE 2: **Implement projects that promote healthy environmentally sensitive interventions.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3083	Encourage communities to join Adopt-a-Lot.	All neighborhoods	DPW	3435	Tools and trash bags for community cleanups are available through DPW's Helping Hand program. OCCC will support this initiative through the neighborhood engagement component of the Adopt-a-Block program.	Ongoing
			OCCC	9834	OCCC is introducing a revamped Adopt-a-Block Program. One additional staff person will be hired to further implement the Clean City Initiative,	FY2002
			ANC 7E	1485	ANC 7E can serve as a key liaison with the community to solicit input and participation.	
3084	Continue the Nalle School Nursery Program and expand it to other schools.	Marshall Heights	DHS	6901	Funded through TANF Direct and operated by DCPS After School for All Program, the Nalle School Nursery Program has expanded to 130 of the 140 schools in DC. Plans are to continue expansion to capacity. Cluster 33 neighborhoods that will be included in the expansion are Capitol View, Marshall Heights, and Benning Ridge. DHS has no capacity to expand because of funding pressures in FY02. We will continue to provide existing services.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation

Transportation was the second priority. Improving the quality of streets, sidewalks, alleys, curbs, and gutters was cited as a major issue throughout the Clusters. Additionally, improving access to public transportation and mitigating traffic congestion were also identified as areas of concern.

OBJECTIVE 1:

Complete paving and curbing of all streets and alleys.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
590	Review citizens street survey prior to determining future street and alleys for capital improvements (curbs, sidewalks, and gutters).	All neighborhoods	DDOT	2063	DDOT will investigate and take appropriate action. DDOT will expand public outreach in preliminary design	Ongoing

OBJECTIVE 2:

Plan for improved transportation services.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3085	Establish a para-transit system for scheduled and nonscheduled trips for seniors.	All neighborhoods	DDOT	3438	DDOT will investigate and take appropriate action	Ongoing
			DCOA	7194	DDOT will investigate and determine solutions. The DC Office on Aging (DCOA), through a grant to the United Planning Organization, provides funding for the Washington Elderly Handicapped Transportation Service, an on-demand service that is for the elderly and handicapped and that provides transportation for medical appointments. As a gap-filling agency, DCOA is not responsible for providing general transportation services. DCOA should be removed as a lead agency or partner.	Ongoing

Agency Responses to Citizen Priorities

PRIORITY 2:

Transportation

OBJECTIVE 3:

Improve maintenance of infrastructure.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3086	Increase staffing and resources for parking enforcement.	All neighborhoods	DPW	3439	DPW will hire 138 parking officers in FY2002. The hiring will result in increased enforcement, including enforcement in residential areas and enforcement for out-of-state vehicles.	FY2002
3087	Increase staffing and resources for abandoned automobiles.	All neighborhoods	DPW	3441	DPW has opened an additional impound lot, and new tow cranes have been ordered, which will be deployed in FY2002.	FY2002
			MPD	3442	Seven members have been trained to enter PD 904 information into the Hansen system.	FY2002
3088	Provide schedule for routine street and alley cleaning.	All neighborhoods	DPW	3443	DPW cleans alleys in all Wards on a rotating schedule. Street sweeping schedules are posted on the street.	Ongoing
3090	Develop, publish, and implement a routine tree trimming and maintenance schedule.	All neighborhoods	DDOT	3446	DDOT will expedite the regularly scheduled tree trimming program activities.	Ongoing

OBJECTIVE 4:

Improve community safety.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3091	Install red-light cameras at key intersections.	All neighborhoods	MPD	3447	Operations Command will be conducting site surveys throughout the city for the possible location of red-light cameras. For more information, contact Lt. Patrick Burke at 202-727-2201	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Youth Development

Youth development was the third priority. Citizens recommended better maintenance of recreation facilities. They also recommended promoting the development of healthy and productive young people who can make positive contributions to the neighborhoods. Specific program recommendations aimed at achieving those goals were developed for the Department of Parks and Recreation and the DC Public Schools.

OBJECTIVE 1:

Improve performance of students in public schools.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3093	Improve facilities and conduct an inventory of existing school and recreation programs.	All neighborhoods	DCPS	3449	DCPS will conduct an inventory of all programs active during out-of-school time. DCPS budgeted \$1.5 million for improvements to Nalle Elementary School in FY2003.	FY2002
			DPR	6904	DPR is currently conducting an inventory of facilities. Development of a master plan, which will include an assessment of programs and parks, is in process. DPR will coordinate with DCPS in areas where the two entities overlap. DPR budgeted \$400,000 for improvements to the Benning Ridge Recreation Center in FY2003.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 3:

Youth Development

OBJECTIVE 2:

Improve access and quality of after-school and recreational programs and facilities.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3096	Better use the faith community to provide programs.	All neighborhoods	DPR	3453	DPR is currently in the process of hiring a new Associate Director for Programs. That person will assess our current situation (by reading these plans and visiting sites) and will work with the community (and faith-based organizations) to develop future programs.	FY2002
3097	Better use existing adult programs to promote intergenerational interaction.	All neighborhoods	DPR	3454	DPR is currently in the process of hiring a new Associate Director for Programs. That person will assess our current situation (by reading these plans and visiting sites) and work with the community (seniors and schools) to develop future programs.	FY2002
592	Conduct an inventory and assessment of existing programs with community input.	All neighborhoods	DPR	2066	DPR proposes conducting a master plan in FY2002 to assess recreational and park needs across the city. The physical inventory should be completed by the end of FY2002. DPR also needs to do a specific assessment of programs. DPR has recently hired a new Associate Director for Programs, whose first task will be to do this assessment.	FY2002
3098	Develop improved outreach and communications strategies.	All neighborhoods	DPR	3455	DPR is in the process of hiring a Development Officer and outreach person who will focus on this area (with Communications and Marketing staff).	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4:

Housing Development

The Eastgate public housing site and the surrounding Marshall Heights community include approximately 75 acres of undeveloped real estate, the largest remaining undeveloped tract of land in Ward 7. For this reason, residents, including members of the Eastgate/Marshall Heights Neighborhood Alliance, are advocating that this site be developed, through a community planning process, into a mixed-income community.

OBJECTIVE 1:

Create development plan for Eastgate site and surrounding community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3099	Use the soon-to-be-completed East of the River Plan as the starting point for the plan.	Marshall Heights	DCHA	3456	A consultant has been hired to conduct a master plan for the Eastgate dwellings and the surrounding community. The project schedule is being determined and will involve substantial community input.	
			DHCD	7258	DHCD will coordinate with the Office of Planning to implement development plans for Eastgate/Marshall Heights. Organizations may apply for funding to support projects in FY2003. (DHCD)	FY2003
3100	Continue to work with the Eastgate/Marshall Heights Neighborhood Alliance.	Marshall Heights	DCHA	3460	The master plan consultant is working with the Eastgate/Marshall Heights Neighborhood Alliance to prepare a master plan for the area.	FY2002
			DHCD	7259	DHCD will consider applications to support the redevelopment of the surrounding area.	Ongoing
			OP	3463	OP will continue to serve on the steering committee and provide technical assistance as needed.	FY2002

Agency Responses to Citizen Priorities

PRIORITY 4: **Housing Development**

OBJECTIVE 1: Create development plan for Eastgate site and surrounding community.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
3102	Secure funding commitments to begin redeveloping the site.	Marshall Heights	DCHA	3468	No funding can be secured until the planning process is complete, and final decisions regarding future redevelopment projects are to be made by HUD. However, the Board of Commissioners selected Eastgate to be the project for the next round of HOPE VI applications. HOPE VI is a competitive Federal grant program administered by HUD and could provide a major source of funding if the Eastgate project is selected by HUD.	FY2002
			DHCD	6905	Given development timelines, DHCD anticipates that it will begin meeting with developers during the latter part of FY2003. DHCD will consider applications for funding at that time.	Out Years
3101	Facilitate a community charette to begin the development process.	Marshall Heights	DCHA	3464	The master plan consultant is working with the Eastgate/Marshall Heights Neighborhood Alliance to prepare a master plan for the area.	FY2002
			OP	3467	DCHA's request for proposal will include a provision for a community workshop.	FY2002

Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions—not just quick fixes—for persistent problems in every Ward. To this end, NSI, in partnership with residents and 13 District agencies, has identified persistent problem areas (PPAs) in the community. In most cases, when the Metropolitan Police Department has an active Police Service Area Plan or a Capital Community Plan, a PPA work plan was developed. The identified areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a core team approach, 13

government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs. *Because this initiative has been very active in your Neighborhood Cluster, the following few pages provide more detailed information.*

Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as well as in FY2003. Several existing schools will serve as a pilot for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. The T-9 school in Ward 7 is the Davis Elementary School, which is located at 4430 H Street SE. *Please contact Helen Flag at 202-442-5023 to learn more about this initiative.*

Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies

Other Neighborhood Initiatives

5

that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives,

thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on the next page depicts the above-mentioned initiatives that are located in your Cluster.

Neighborhood Service Initiative

The Neighborhood Service Initiative is a partnership between 13 District agencies to identify, prioritize, and solve recurring service delivery problems called persistent problem areas (PPAs). PPAs are special because there are multiple problems in a specific PPA, which, therefore, require multiagency strategies to solve. One Neighborhood Service Coordinator (NSC) for each Ward coordinates the work of District agencies to solve these neighborhood problems. The NSC for Ward 7 is Rose Money.

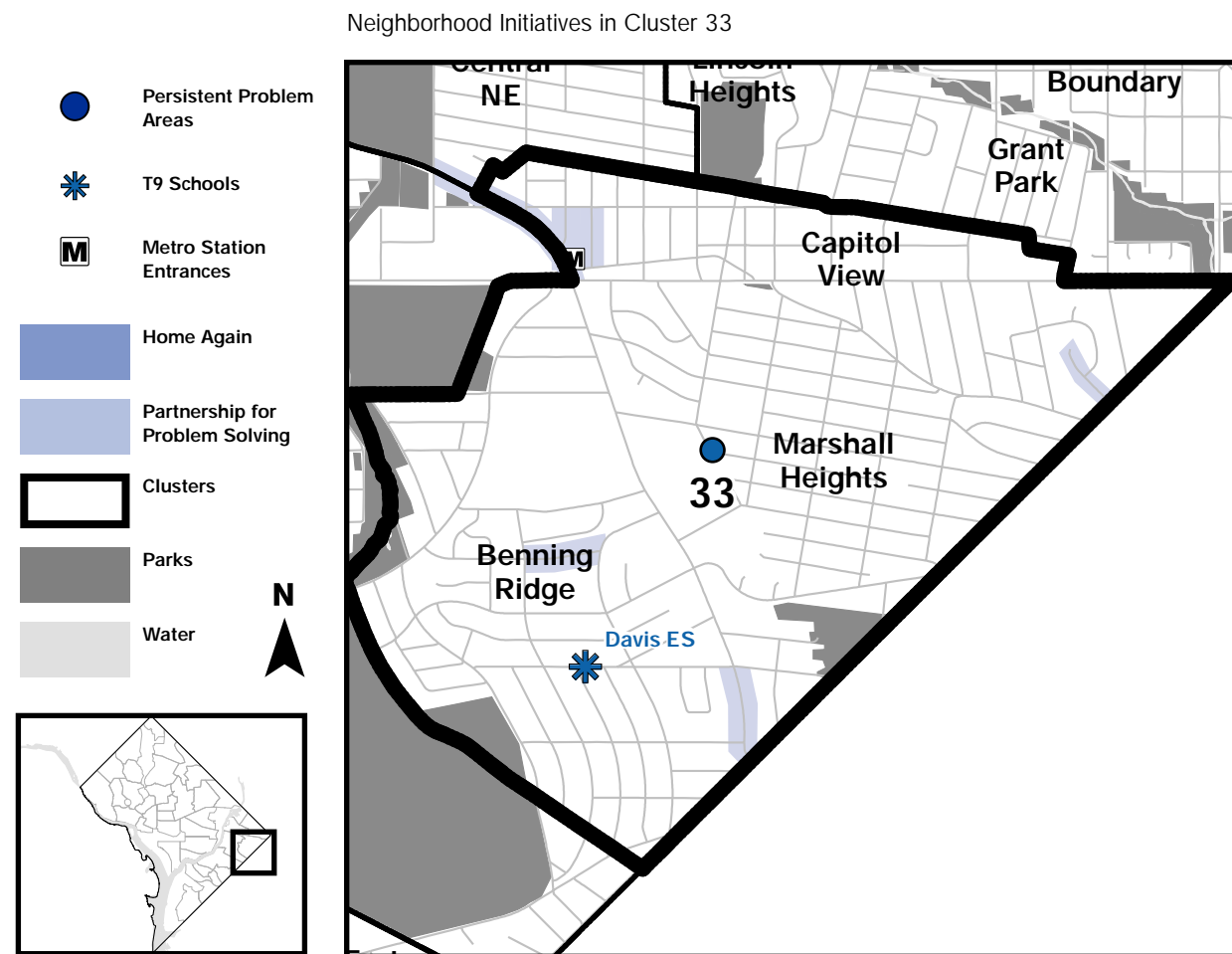
To identify the PPAs for this Neighborhood Cluster, the NSC worked with Advisory Neighborhood Commissioners, community organizations, business owners, individual residents, and District agencies. Specific areas were iden-

tified and prioritized, and then specific work plans were developed for each PPA. Listed below is a more detailed description of each PPA.

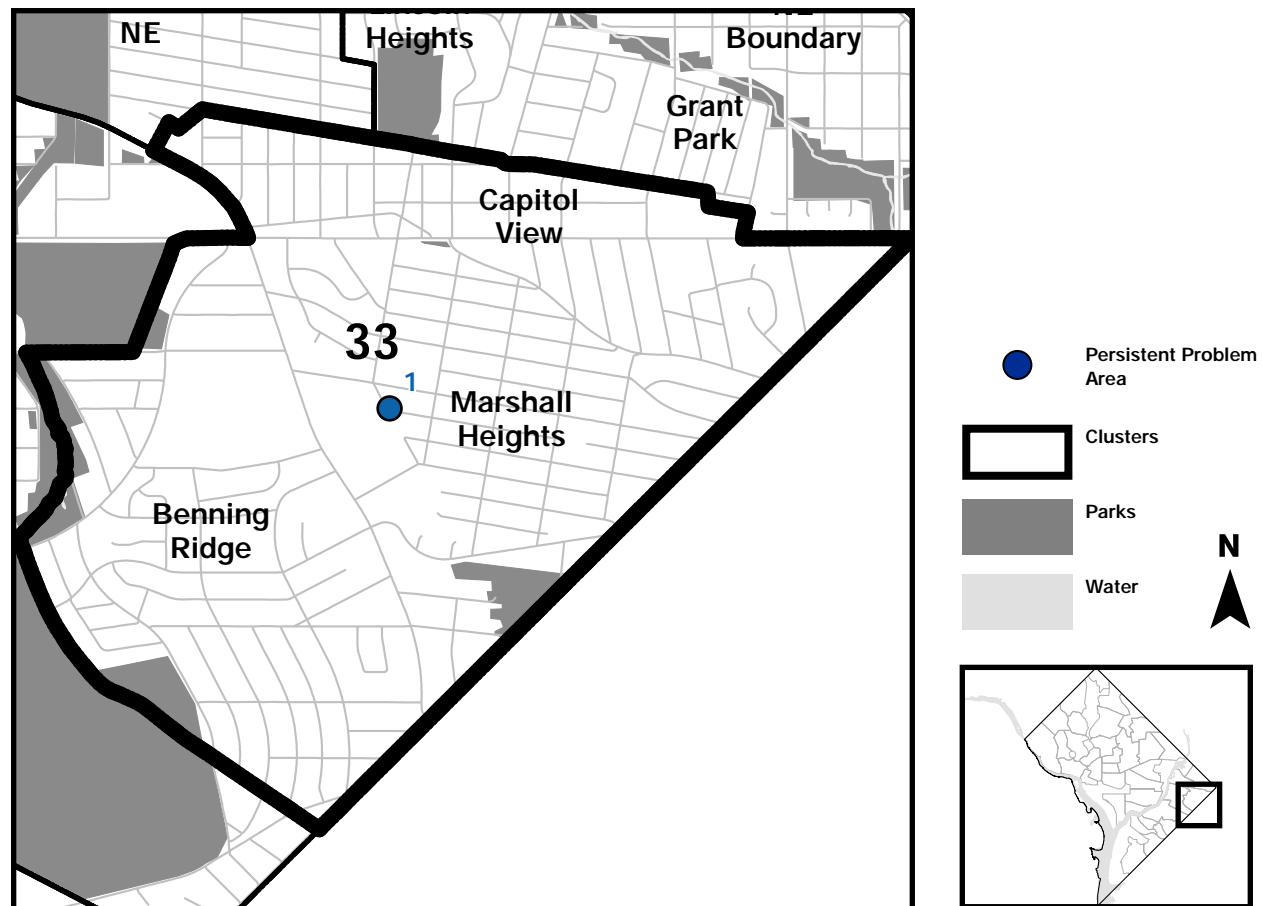
There is one PPA in Cluster 33:

Police Service Area 605

Key problems in this area include abandon cars, neglected and unsafe public housing areas, limited youth development opportunities, illegal activity, building code compliance problems, and abandoned properties. Accomplishments have included razing seven abandoned properties, boarding and securing numerous others, achieving a decrease in illegal dumping, and cleaning several vacant lots. Future work will include collaborating with DC Public Housing to provide youth development and employment opportunities, an increased police presence, and continued infrastructure repairs and maintenance.



Persistent Problem Area in Cluster 33



The NSC, in partnership with District agencies and the community, will continue to work on solving the existing PPAs. Each quarter, Neighborhood Service will be considering work on additional PPAs in this Cluster. One of the key factors in this decision is determining whether improvements made to the PPAs are being sustained. One of the variables for sustaining improvements to PPAs is active community involvement, such as citizens holding regular cleanups, learning about city codes and regulations, and keeping an eye out on properties and reporting any illegal activity. If you have questions or are interested in partnering with your NSC on addressing those problems, please call Rose Money at 202-645-6201.

The PPA map on this page depicts the locations of the persistent problem area in your Cluster.

1. Police Service Area 605 (Call Place/ Saint Louis Street)

Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

Role of Your Neighborhood Planner

During this coming year, your Neighborhood Planner will continue to work with you and the responsible agencies to help implement and coordinate many projects, including the zoning approval process redevelopment of East Capitol Dwellings into a mixed-income community with a shopping center and the creation of a master plan for the Eastgate/Marshall Heights area with the District of Columbia Housing Authority.

What Happens
Now

6

The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood *Action* website at <www.neighborhoodaction.dc.gov> or at your local library.

Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 7 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Cluster 33 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 33 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 33 FY2003 Citizen Budget Guides and Worksheets	March 18, 2002	DC Government
Marshall Heights Small Area Study (Nalle Community School and Environs)	November 1998	Prepared by Bryant Williams, P.C. for The Marshall Heights Community Development Organization, Inc.
Market Study: Preliminary Findings	June 1999	Prepared by Millennium Associates for Eastgate Redevelopment Associates (ERA)
The Marshall Heights/ Eastgate Strategic Plan	Spring 2000	Facilitated by the Marshall Heights Community Development Organization, Inc.
Eastgate Redevelopment Associates	Summer 2000	Prepared by ERA

Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

Your District Representatives

Anthony A. Williams
Mayor

Kelvin Robinson
Chief of Staff

John Koskinen
City Administrator

Council of the District of Columbia

Linda W. Cropp
Council Chair

Jim Graham, Ward 1

Jack Evans, Chair Pro Tempore / Ward 2

Angela Thompson-Murphy, Chair, Advisory
Neighborhood Commission (ANC) 7A

Kathleen Patterson, Ward 3

Adrian Fenty, Ward 4

Roscoe Grant, Chair, ANC 7B

Vincent Orange, Ward 5

Sharon Ambrose, Ward 6

Mary Gaffney, Chair, ANC 7C

Kevin Chavous, Ward 7

Sandra Allen, Ward 8

Raymon Murchison, Chair, ANC 7D

Harold Brazil, At-Large

David Catania, At-Large

Mary Jackson, Chair, ANC 7E

Phil Mendelson, At-Large

Carol Schwartz, At-Large

Eric Price
Deputy Mayor for Planning and
Economic Development

Herb Tillery
Deputy Mayor, Operations

Ellen McCarthy
Deputy Director, Development
Review and Zoning

Carolyn Graham
Deputy Mayor for Children, Youth,
Families, and Elders

Andrew Altman
Director, Office of Planning

Mark Platts
Associate Director, Neighborhood Planning

Margret Nedelkoff Kellems
Deputy Mayor for Public Safety and Justice

Toni L. Griffin
Deputy Director, Revitalization
and Neighborhood Planning

Julie Wagner
Acting Associate Director,
Neighborhood Planning



Government of the District of Columbia

Office of Planning

801 North Capitol Street, NE

Suite 4000

Washington, DC 20002

TEL: (202) 442-7600

FAX: (202) 442-7638

www.planning.dc.gov